

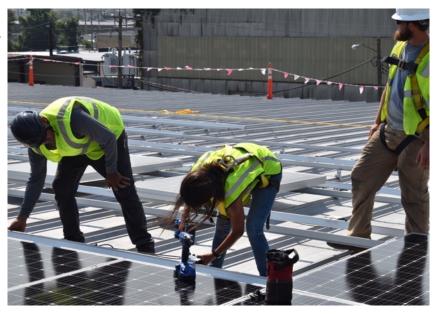


Solar & Qualified Opportunity Zones

Norfolk Solar Qualified Opportunity Zone Fund Ruth McElroy Amundsen



March 2021





How Ruth Started....at home

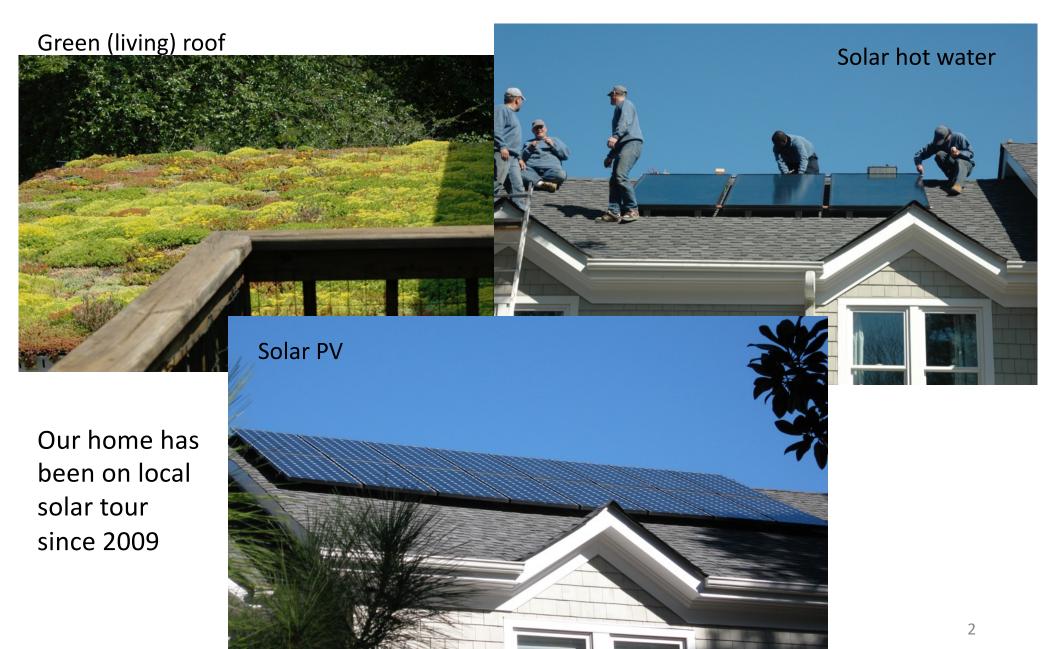




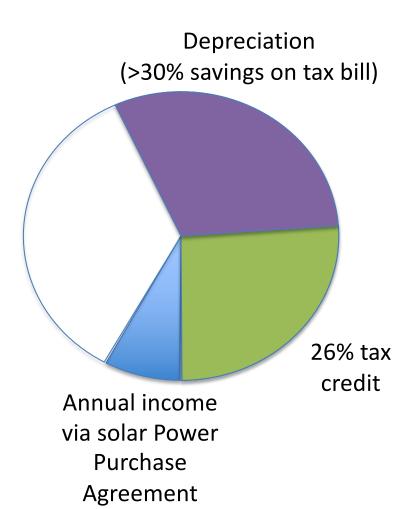
Image Virginian Pilot 3-6-19

Actions at home led to actions in the community....

Led parent group to put \$1M (600 kW) of solar on independent school, Norfolk Academy No cost to school, parents re-paid in 7 years



Financing Solar on a Non-Profit

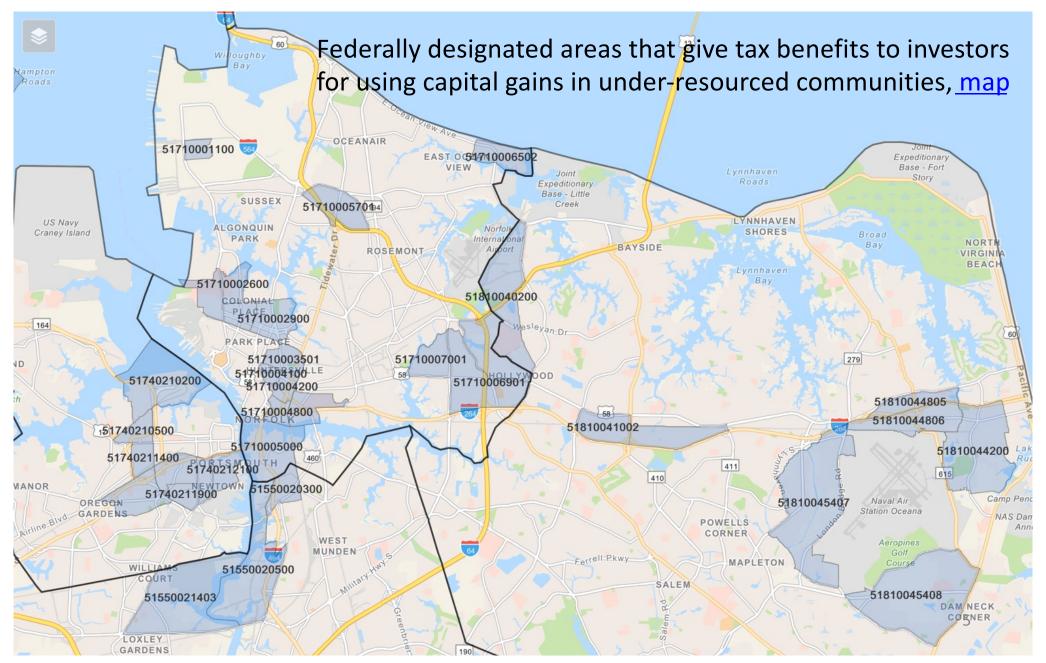


(PPA)

- Use LLC of individuals to get tax benefits
- No cost to non-profit
- Investors get money back in <10 years
- Works for churches, schools, museums – any non-profit or business
- Must have passive income to take credits
- Can add storage to be resilient



HR Qualified Opportunity Zones





Norfolk Solar QOZ Fund

- \$750K family fund started in 2019
- Installs solar in QOZs at no cost to businesses
- Hires & trains residents of QOZs as solar installers
 - Required in installer contract





Norfolk Solar QOZ Fund

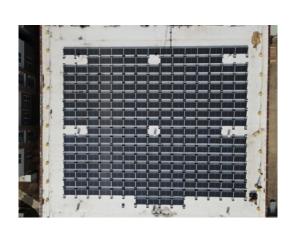
- Six solar systems complete:
 - Rooftops include four businesses and two nonprofits:
 - JD Miles: 100-year-old roofing company
 - CozyPure: organic bedding company
 - Norfolk Machine and Welding: family-owned
 - First Baptist Berkley: African American church
 - Ironclad Distillery: family-owned
 - Southside Girls and Boys Club
 - Very simple one-page PPAs with minimal FMV end-of-term
- Four Opportunity Zone residents hired and trained onthe-job -- first diversity in local solar installers
- Actively engaged with local environmental and social

justice groups



Rancho Solar LLC

- NYC investor found us on-line based on press
- He duplicated Norfolk Solar QOZ Fund
- Will install additional \$750K of solar in Hampton Roads QOZs this year
- Two solar systems complete so far
 - Wesley Union AME Zion church
 - Norva Plastics, family owned









Pioneer Install of Home Solar w/PPA

- Virginia Clean Economy Act
 - PPA with residential legal for low-income as of July 1 2020 (see <u>backup</u>)
- Plan to do two low-income residential customers this year to pave the way for others

HUD data	Persons in household					
FY 2020 annual income limits	1	2	3	4	5	6
Norfolk (80% local median)	\$46,200	\$52,800	\$59,400	\$66,000	\$71,300	\$76,600







Barriers

- Trust
 - Many minority-owned businesses drop out
- Roof condition
 - Many QOZ businesses lack capital for roof repairs
- Incentive
 - Many businesses & residents want short term benefit from day 1 to participate
- Legislation for installing on housing
- Tax complexity





PPAs in Virginia

- Limited knowledge of PPAs in Virginia
- Great way to leverage private wealth to benefit the disadvantaged
- Limited by business size and resident income
- FMV at end of term is grey area; trust issue
- SREC uncertainty leads to term uncertainty
- Not well known that residential PPAs currently

allowed



Outreach to Under-Resourced

- Use pioneer example installs
- Civic leagues, churches, business council meetings
- Non-profits and service orgs: Mothers Out Front, VA Poor Peoples Campaign, VA Interfaith Power & Light, Foodbank, St. Paul's CDC
- City awareness and support
- Walk abouts with neighborhood resident
- Non-electronic methods: use newspapers or weeklies read in those areas, flyers posted in libraries
- Meetings at neighborhood central locations
- Standard customizable slide package



Gaps

- Method to discipline solar predators
- Removal of PPA limits
- Simple educational materials on net metering and PPAs
- Effective communication from Dominion on net metering
- Financing for home energy efficiency measures
- Financing for roof repairs
- Pioneer installs







Links

http://solar.the-mcelroys.com/

Template LLC & PPA

http://www.the-mcelroys.com/

Solar sizing on Norfolk emergency shelters

Norfolk Solar Qualified Opportunity Zone Fund

Pilot article on Norfolk Academy install

Pilot article on Norfolk Solar QOZ Fund

Op-Ed on OZ solar installs

Virginia Beach Companion Op-Ed on Solar QOZs

VB case study on Norfolk Solar QOZ Fund

Photos of Norfolk Solar QOZ installs

Story on the PPA cap featuring this Fund

Virginia OZ Map

Generation 180 – Solar on Schools



Feb 2021 podcast

Video on First Baptist Berkley / Andria

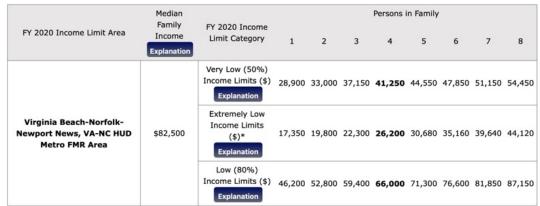
Clean Energy Group webinar Sept 2020

Current Code for Residential Solar PPA

- PPA Guidelines contain the low-income customer language
- Virginia code points to HUD for median income definition
- From HUD:
 - \$82,500 Norfolk Household median income family of 4
 - 80% of that is \$66,000

Selecting any of the buttons labeled "Explanation" will display detailed calculation steps for each of the various parameters.

HUD User data →



FY 2020 Income Limits Summary



Starting Norfolk Solar QOZ Fund

- Wanted to do more for disadvantaged
- Had capital gains
- Had involuntary 5 weeks off work
- Created map of solar-suitable homes in QOZs

Worked with lawyers and accountants to set up

structure

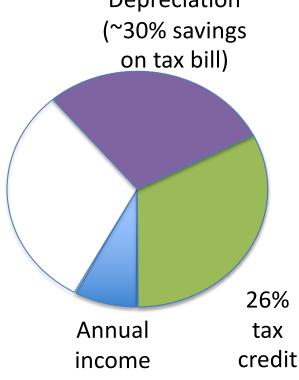
Downsides:

- Virginia law did not allow PPA with homes
- Had to create 3 LLCs
- Personal taxes became wildly more complicated



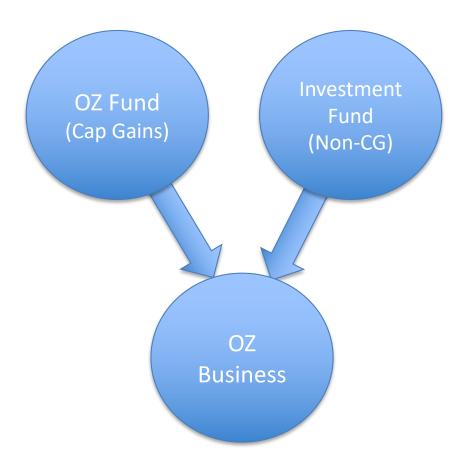
Solar OZ Fund Basics

- Finances of solar installation
 - 26% ITC
 - ~30% through depreciation
 - ~8% per year solar income
 - OZ Fund: use capital gains
 - Defer cap gains tax for 7 years
 - Eliminate 15% of cap gains tax
 - Most installs pay off with profit in <10 years
 - Must also invest non-cap gain funds to take depreciation
 - Most beneficial for investors with both capital gains and passive income
 - Passive income to take ITC and depreciation credits





Norfolk Solar QOZ Structure



- Top level:
 - OZ Fund (cap gains)
 - Non-CG Inv Fund
- Second tier:
 - OZ Business
 - Takes depreciation against non-CG
 - 70% investment rule
 - Buys & owns solar

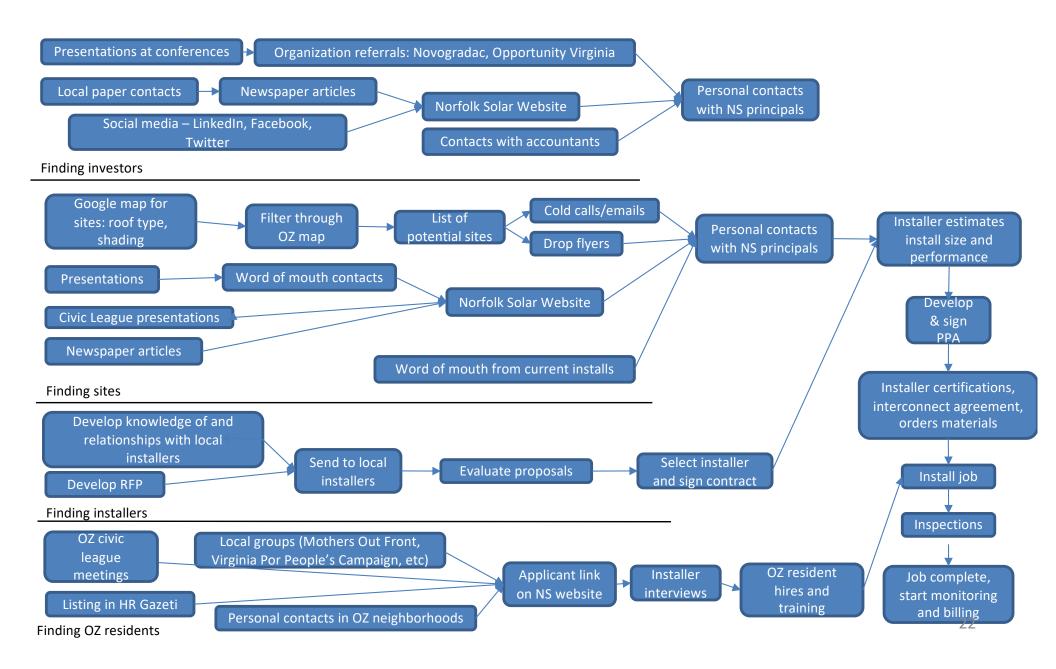


Norfolk Solar Installation Process

- Identify sites, design solar, find rate, plan payoff
- Discuss possible solar+storage plans
- Develop & sign PPA for solar payments
 - Payoff period 7-10 years
- Fund installs solar panels, owns/maintains during payoff period, site pays nothing
- Entity buys solar electricity from Fund, via PPA, using utility savings
- After payoff period, Fund sells array to site at minimal cost
- Other benefits: extended roof life, savings on air conditioning, decrease in demand charge, potential for battery power during outages



Process Flow





Vision

- Resilient shelters in at-risk areas with solar+storage
 - Churches, schools, day cares, clubs
- Resilient homes in low-income areas with solar+storage
- Resilient businesses with solar+storage





Norfolk Solar QOZ Fund II

- Seeking funding to set up financial structure to take on
 commercial investors
- Actively seeking investors for Norfolk Solar QOZ Fund II
- Identified \$150M of potential solar sites in Hampton Roads
 - 8 million sq ft roof area
 - 90 MW solar
 - Includes large institutions, e.g. Norfolk State, ODU, Virginia Wesleyan, Oceana, VB convention center, Greenworks, Lynnhaven Mall
- Prospectus documents at <u>The Opportunity Exchange</u>
- Could lead to 200+ clean energy OZ jobs locally
- Others could duplicate in other areas of nation



Norfolk Solar QOZ Fund II Goals

- Equitable energy future
 - Cost neutral solar for OZ businesses, churches, homes
- Investor satisfaction
 - Dependable ROI
- Workforce development
 - On the job training in at-risk communities
- Community resiliency
 - Grid stabilization, clean and resilient power, diversify energy sources, storage for dependable power





What Can You Do

- Install your own solar
- Put solar on a non-profit and get your money back in ~8 years
- Form an LLC to solarize your favorite non-profit
- Encourage those with passive income to use to install solar
- Loan money to a solar installer to put in solar
- Ask your city/school board to install solar on schools via RFP in the next year
- Ask your city to implement C-PACE
- Ask your city to create resilient shelters with solar+storage
- Join Solar United Neighbors and their Google group discussion
- Join National Community Solar Partnership
- Ask investors to invest in solar in QOZs